

Worthington

ATHLETIC FACILITIES



DRAFT

March 12, 2013

MASTER PLAN

Background

Project Purpose

This master plan outlines the steps to improve the level of the athletic facilities in Worthington. The goals of the plan are to:

- Develop facilities that can facilitate tournament play in Worthington
- Meet or exceed national standards and local demand for athletics
- Coordinate new facilities to provide the most efficient outcomes from City, ISD 518, and Minnesota West investments
- Provide facilities that elevate the level of athletic competition in Worthington

Process

As part of the process to develop this master plan, representatives of the athletic programs throughout Worthington were consulted to measure the current and future levels of use. The groups also provided input about what features and elements they had seen in other communities that improved the user experience.

The Athletic Facilities Plan Team held an open house for the greater Worthington community to offer their input on facilities and needs as well. Turnout was strong and the input was largely positive for improving the facilities in the city.

A Needs Assessment was completed utilizing local input, national standard minimums established by the National Recreation and Park Association, and adjusted for unique conditions and characteristics of Worthington. The community is both younger and more diverse than many Minnesota communities creating unique needs and opportunities with regards to athletic competition and facility needs. Findings can be found in the Needs Assessment and included:

- A shortage of soccer fields
- A desire for a grouped set of fields for tournament play
- Need for improvements to fields

The Needs Assessment establishes the rationale and basis for the master plan recommendations.

The Plan

The master plan includes an overview of steps to improve existing facilities and gives direction for the development of a new centralized athletic facility. While the needs assessment covered a wider number of athletic facilities, including gymnasiums, gymnastics and competitive swimming, the master plan focuses primarily on facilities with outdoor playfields.

The Master Plan recommends a range of improvements to existing facilities and a phased approach to development of a new centralized facility. Ultimately, the implementation of the plan will be based on goals to be established by the City of Worthington, Independent School District 518, and Minnesota West Community and Technical College. The options range from basic improvements to creating enhanced fields and facilities.

Athletic Facility Service Levels
Basic
Intended to bring fields/facilities up to a safe level.
Standard
Intended to bring fields/facilities up to a safe level and regionally average quality. Typically acceptable for youth and recreational play. Suitable as practice facilities for higher level athletics. Builds upon "Basic" recommendations except where incompatible.
Enhanced
Fields/Facilities include an emphasis on safety through high levels of maintenance and quality. Regionally recognized as tournament level, high quality fields. Desired fields for teen/adult/traveling level games. Builds upon "Basic" and "Standard" recommendations except where incompatible.

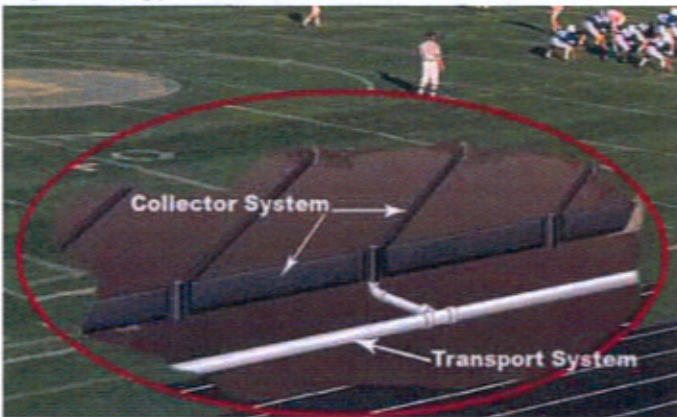
Cost Estimates

The cost estimates included in the plan are preliminary and based on bid estimates and actual costs of similar projects that have been completed and estimates obtained by the City/ISD 518/MNWest and other communities. Estimates provided DO NOT reflect site preparation costs, grading, wetland mitigation, utility relocation, external utility upgrades, complications due to soil conditions, or variations due to timing, other projects going on at the time, fluctuations in land, fuel and/or material costs and a number of other variables.

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Top Dressing from American-Lawns.com



Drain tile visual from multi-flow.com



Turf sand layers from turf-tec.com

Irrigation

On the other side of the equation, but also of importance is the role of irrigation. Irrigation keeps fields lush and soft. It is necessary on sand fields because of the rate at which they drain. A new irrigation system cost \$32,000 to install at the Middle School Baseball Field (120k SF) in 2012. The football field at Minnesota West (75k SF) is irrigated and the college reported about \$2,000/yr in costs for water and maintenance of the irrigation system in 2009.

Irrigation will help grow stronger, healthier grass which is ideal for competition. It does also mean the grass will need to be mowed between 25-40% more often than an nonirrigated field.

Field Maintenance

In addition to improving the fields from their current levels, it will be important to improve the maintenance at many of the fields as well. As part of an improved maintenance regime, field should be aerated, overseeded, topdressed, and fertilized. This should include an annual maintenance regime, as well as an overseeding and resting period for fields to reestablish, repair, revamp themselves, with a full year to rest on a rotating schedule to keep most of the fields in use at any given time. Fields would preferably be rested every 4th or 5th year if field supply allows. This number may be extended to 6 or 7 years if demand for fields is still higher than the supply. Repairing and resting fields will allow them to hold up much longer and continue to serve the community without needing to be replaced. Buss Field is an example of the compounding strain that is put on fields when they are not allowed to reestablish.

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	Time Frame	Capital Cost	Annual Operations & Maintenance
Basic			
Level and reseed Buss Field	Short	\$22,000 ¹	
Maintenance Regime - Mowing plus annual aeration, overseeding, topdressing, and fertilizing	Short		\$6,000-\$13,500 ⁷
Standard			
Irrigate Fields	Short to Medium	\$100,000 ²	\$6,000 ⁸
Reconstruct Buss Field	Medium	\$300,000 ³	
Pave Parking Lot	Medium to Long	\$225,000-345,000 ⁴	
Enhanced			
Trail around fields for accessibility	Medium	\$40,000 ⁵	
Lights	Medium	\$120,000 (1 field) - \$300,000 (3 fields) ⁶	Dep. on use ⁹

Facility Direction

Buss Field should be reconstructed to correct poor field conditions. The City completed design work for Buss Field in 2006 to improve the facility. The City may consider changing to tiled drainage instead of swales to create a larger and more uniform turf area. This would allow for increased flexibility in the facility to rotate and move fields.

Buss Field will remain as a focused community set of fields. Depending on the location and allowable use levels of the future complex, it will be necessary to retain a facility to handle much of the unstructured recreational play as well as practices. The flooding potential of the fields was considered. Flooding will cause less impact to soccer fields than other development. Flooding also provides some level of nutrient replenishment. Soccer field use is an acceptable use in such areas that are more prone to flooding.

One of the challenges with a major overhaul of Buss field will be the down-time associated with letting the renovated fields' turf establish. Until the facility is in place, it may not make sense to make larger modifications to Buss Field until other options are available at the central athletic complex. In the meantime, top dressing and filling in the holes is still necessary to bring the fields up to a safe level.

As a medium term strategy the Buss Field parking lot should be paved. The current parking lot becomes eroded easily. Paving the facility would improve accessibility, reduce wear and tear, and maximize capacity. It would also help raise the image and identity of the facility for residents and visitors and match the City's vision of Worthington as a strong soccer community.

1. Aeration, reseeding/overseeding, fertilization, topdressing, manual filling of divots. Does not include total regrading. Watters Landscape Estimate.

2. Based on estimate by City of Worthington. \$25k to improve water supply, \$25k per field for irrigation.

3. Rough based on estimates done in 2006 as part of a redesign plan

4. Based on \$1,500/space for 150 (minimum parking needed) - 230 spaces (capacity shown based on space), asphalt, no curb & gutter

5. Based on \$20/LF for 2,000' of 8' trail

6. \$120,000 per field, savings of doing all 3 would likely reduce per field cost to \$100,000

7. Based on slightly higher level of mowing costs than what is currently provided, plus annual aeration, overseeding, topdressing, fertilizing

8. Based on MNWest cost of \$2,000/full sized field for water and irrigation equipment maintenance

9. Assume \$25/Hr/Field - Most warranties cover light replacement

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	Time Frame	Capital Cost	Annual Operations & Maintenance
Basic			
Revamp Turf/Aglime at Softball Fields	Short	\$7,000-\$10,000 ¹	
Minor Repairs	Short	Incidental	
Consider repurposing one of the softball fields to open turf in conjunction with switch to complex	Long	\$6,000-\$8,000 ²	Similar costs whether softball or turf
Maintenance Regime - Mowing plus annual aeration, overseeding, topdressing, and fertilizing	Short		\$4,000-\$7,000 ⁹
Standard			
Repurpose Tennis Courts	Short to Medium	\$15,000-\$30,000 ³	
Tile Softball Fields	Short	\$8,000-\$12,000 ⁴	
Pave Parking Lot	Medium	\$187,500 ⁵	
Enhanced			
Convert fields to sand base	Medium to Long	\$80,000 ⁶	
Irrigate Fields	Medium	\$50,000 ⁷	\$4,000 ¹⁰

Facility Direction

The first steps for Centennial Park are to address the minor repairs at the softball fields. These include quick fixes such as making sure fences are secured and fields are leveled. The parking lot should be paved and striped.

The tennis courts here, and in other locations are no longer maintained, as the needs of the community are met at the middle school. The City should develop strategies for re-using these courts throughout the community. This may include a number of ideas, from striping courts

for pickleball to raised bed community gardens to parking. Other re-use options could even come from a community input session. For more discussion on tennis court re-use see page 16.

As the athletic facility complex moves forward and softball fields are built in one location, it may make sense to repurpose one of the softball fields to open turf or retain the field should softball or little league baseball demand grow.

1. Aeration, overseeding, fertilization, topdressing, fill of low spots, fresh aglime. Does not include total regrading.

2. Demolition costs. This number could be defrayed by reusing some of the materials elsewhere in the park system (ag-lime, fencing)

3. Varies dep. on re-use. Conversion to futsal court is likely \$25,000-\$30,000

4. \$4-8/LF installed

5. Lot has room for 125 spaces at \$1,500/space

6. Assumes \$40k/ field for sand amendment

7. Assumes \$25k/field for irrigation and that water source is available

8. Current level of maintenance for softball fields

9. Based on slightly higher level of mowing costs than what is currently provided, plus annual aeration, overseeding, topdressing, fertilizing

10. Based on MNWest costs for irrigation for water and irrigation equipment maintenance

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	Time Frame	Capital Cost	Annual Operations & Maintenance
Basic			
Revamp Trojan Stadium Main Field	Short	\$6,000-\$8,000 ¹	
Maintenance Regime - Mowing plus annual aeration, overseeding, topdressing, and fertilizing (3 fields)	Short		\$6,000-\$13,500
Standard			
Irrigate Trojan Stadium Main Field	Short	\$35,000 ²	\$2,000 ⁶
Enhanced			
Press box/locker room renovations (Dependent on future complex plans)	Medium	Varies ³	Varies
Irrigate south field	Medium or with main field	\$35,000 ⁴	\$2,000 ⁶
Irrigate east field	Medium or with main field	\$35,000 ⁴	\$2,000 ⁶

Facility Direction

The direction for Worthington High School field depends greatly on the future direction for the school. Worthington's demographics show a dramatic increase in the number of students entering the ISD 518 school district. As the numbers rise, the High School may need to expand or relocate to meet increased demand.

The level of investment in the athletic facilities should match the long term strategy for the school. If the school will be relocating, it makes more sense to defer higher cost maintenance until facilities move. If the current stadium will remain in its existing use for the long term, higher levels of investment in the facility are recommended such as renovations to the press box and locker rooms.

A major reconstruction of the field will be difficult to manage as there are no other facilities that can be used for high school and college games.

At this field especially it makes sense to add irrigation to at least the main field. This has become a safety issue when the field dries out.

1. Aeration, overseeding, fertilization, topdressing. Does not include total regrading.

2. Assumes water source is readily available

3. \$100/SF for renovation, \$200-\$400/SF new construction with utilities. The school district should request a bid to get a better idea of costs for this project

4. Assumes water source is readily available and system can be extended from main field

5. Based on slightly higher level of mowing costs than what is currently provided, plus annual aeration, overseeding, topdressing, fertilizing

6. Based on MNWest costs for irrigation for water and irrigation equipment maintenance

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	Time Frame	Capital Cost	Annual Operations & Maintenance
Basic			
Revamp football/soccer fields	Short	\$12,000-15,000 ¹	
Maintenance Regime - Mowing plus annual aeration, overseeding, topdressing, and fertilizing	Short		\$6,000-\$13,500
Address minor repairs at softball fields	Short	Incidental	
Standard			
Improve ADA access to stands for softball fields	Short to Medium	\$15,000 ²	
Pave Baseball Parking Lot	Short to Medium	\$327,000 ³	
Irrigate East Soccer/Football Field	Medium	\$35,000 ⁴	\$2,000 ⁷
Irrigate Softball Fields	Short to Medium	\$50,000 ⁵	\$3,000 ⁷
Tile Softball Fields	Short to Medium	\$8,000-\$12,000	
Enhanced			
Irrigate West Soccer/Football Field	Medium to Long	\$30,000-35,000 ⁶	\$2,000 ⁷

Facility Direction

Worthington Middle School has had significant upgrades recently between the revamping of the baseball field and the new tennis courts.

Minor improvements could be made at the softball fields with small investment. These include making sure fences are secured and the outfields are better drained.

The soccer fields should have the low spots filled in and reseeded to level the fields.

The parking lot next to the baseball field should be paved. This will help improve accessibility and help after inclement weather.

As part of improving accessibility, a medium term action would be to improve paths with a paved spectator area for the softball field (below).



1. Aeration, overseeding, fertilization, topdressing. Does not include total regrading.

2. Assumes 2,500 SF of concrete at \$6/SF

3. Based on bid obtained by ISD 518

4. Assumes water source is readily available

5. Assumes water source is readily available and system can be extended from main field or baseball field

6. Assumes water source is readily available and system can be extended from main field

7. Based on MNWest costs for irrigation for water and irrigation equipment maintenance

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	Time Frame	Capital Cost	Annual Operations & Maintenance
Basic			
Stripe fields for youth soccer	Short	Incidental	
Standard			
Look at potential for additional paved parking	Medium	Dependent on parking expansion needed along Pleasant St. ¹	
Enhanced			
Replace/Resurface/Repurpose tennis courts	Medium to Long	\$10,000-\$30,000 ²	

Facility Direction

Prairie Elementary has a large field that is currently used for youth soccer. The size is sufficient to stripe a number of fields for play. Stormwater is handled at the north end of the site, but the field is flat enough across most of it to handle soccer. There is room here for surplus fields if they are needed during a reconstruction period for Buss Field.

One limiting factor for this location for tournaments is the limited parking. The school has some parking that is used during the school day, but parking supply is the limiting factor.

Locating space for additional parking should be a medium term action that will allow the school to function better for practices and as a location for youth soccer tournaments.

The tennis courts are maintained at a functional level, but will likely need to be replaced or repurposed in the next 10 years. At this time the City needs to make the decision whether or not to continue to provide tennis courts. It is on the other side of the lake from the new facility and if the courts are still highly used, they should be replaced. If not, the courts should be repurposed as other court locations provide a sufficient supply.

The school district is considering re-purposing facilities including Prairie Elementary. Until such time as further long range planning defines needed school facilities here, major investments should be deferred.

1. Assume \$1,500/space.

2. Varies dep. on re-use. Resurfacing for Tennis \$10,000. Conversion to snap together court is likely \$20,000-\$30,000. Could also be reused for parking.

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	Time Frame	Capital Cost	Annual Operations & Maintenance
Basic			
Top-Dress Fields	Short	\$6,000-\$12,000 ¹	
Minor Repairs	Short	Incidental	
Seating & Concessions at Softball Field	Short	Varies ²	
Maintenance Regime - Mowing plus annual aeration, overseeding, topdressing, and fertilizing	Short		\$8,500 ⁷
Standard			
Repurpose concepts for Tennis Courts	Short to Medium	\$20,000-40,000 ³	
ADA access to Baseball & Softball		\$12,000 ⁴	
Enhanced			
Pave West Parking Lot	Medium	\$150,000 ⁵	
Restrooms	Medium to Long	\$100,000 ⁶	\$2,500-3,000 ⁸

Facility Direction

Like Centennial Park, the MNWest/YMCA campus includes deteriorating tennis courts that could be repurposed or resurfaced. To the extent that practice facilities (courts and fields) at the college can be utilized for YMCA programming, they should be.

The ballfields have been improved and should continue to be maintained as quality fields. The middle field should be improved by filling and seeding low spots.

The softball field should have improved spectator seating and a concessions stand. The school may also want to extend an ADA path from the parking lot to the softball field.

As a medium term action, the parking lot at the west end of the college should be paved. This should include an ADA path as well.

Tennis Court Repurposing

Futsal or 5-a-Side Soccer is a smaller quicker soccer game that is played on a hard surface. It is a fast game that requires tremendous footwork, precise passing, and creativity. It is a great game for developing soccer talent and requires much less room than a full sized soccer field. It could be played on a snap together style court that can be installed over tennis courts that have been decommissioned. The courts can be sponsored, with logos put onto the court.

The City, MNWest, and the YMCA should be creative about repurposing tennis courts so they do not become an eyesore or a liability concern. Along with futsal, other ideas could include horseshoes, pickleball, putt-putt golf, basketball, a concessions/café area, community garden with raised beds, or a parking lot.



1. Aeration, overseeding, fertilization, topdressing. Does not include total regrading.

2. Bleachers can vary widely from temporary to permanent. Basic shelter building for dry goods/pop machine \$80/sf, Building with water/fixtures \$200-400/SF

3. Varies dep. on re-use. Resurfacing \$15k-20k, conversion to snap together court is likely \$30,000-\$40,000

4. Based on 2,000 SF at \$6/SF

5. Based on 100 stalls at \$1,500/stall

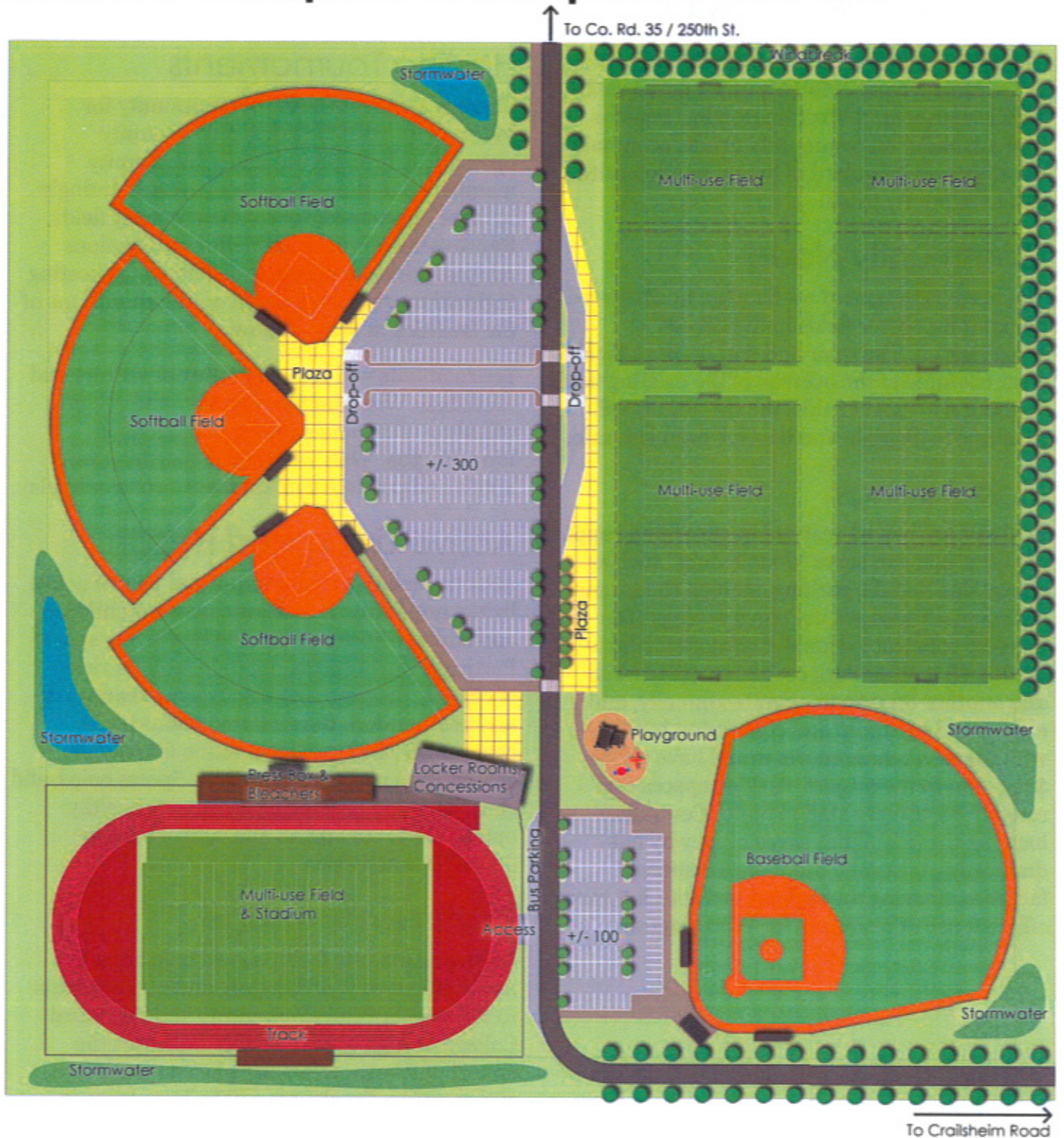
6. Based on 250 SF at \$400/SF

7. Based on current levels of maintenance

8. Based on City of Worthington's operating costs for small restroom facilities

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Athletic Complex Concept Master Plan



This concept was designed specific to the needs identified for Worthington through the Needs Assessment. The site layout and configuration is designed to maximize the convenience of uses, and to enable a phased approach to construction on the site. As a final site is acquired for the complex some modifications will likely be needed.

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Location

In order to better leverage existing investments in fields and facilities, opportunities for the athletic complex should be explored at the west side of the city, adjacent to Worthington Middle School or Minnesota West Technical and Community College. This will strengthen the tournament capabilities for a new facility with easy access to both schools and their existing fields.

It is also worthwhile to consider the long term growth of the school district and any potential expansions/relocations of the high school could be a factor in the location of the athletic complex. The potential for shared parking could represent significant cost savings as school and competition times rarely overlap, which means minimal conflict for parking spaces. It would also be instrumental in achieving the stadium portion of the complex. It could also be valuable in opening up more unprogrammed/practice field space.

The general search area shown below is the preliminary preferred location, but may change depending on the high school's plans. Alternative sites were evaluated in search of an optimal location. The search area below is recommended as the optimal location for the following reasons:

- Synergies with existing athletic facilities at Worthington Middle School and Minnesota West for infrastructure and fields in one place, improving tournament experience.
- Less complicated land assembly
- Long term potential for expansion
- Minimal land use conflicts

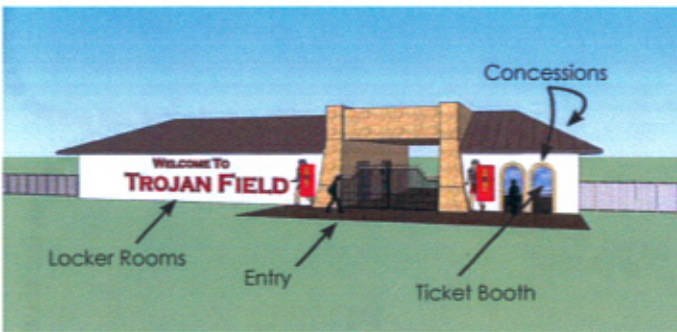




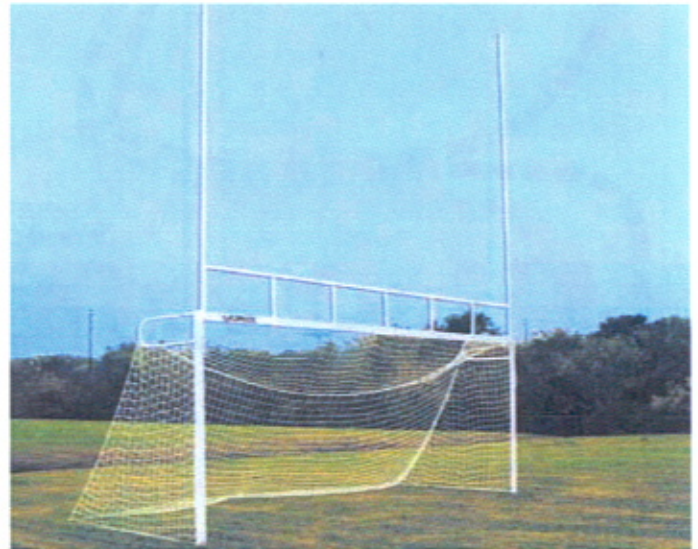
Include drop off areas and bus parking with easy access to different athletic facility locations. It is also important that there is emergency access for ambulance/fire/police vehicles.



Manage stormwater with tiling to keep fields level and dry. Where the water is treated at the surface, incorporate methods such as raingardens.



Create a building as part of the stadium that functions for locker room space, ticket sales, concessions, and a controlled entry.



There are options for moveable soccer/football goals that allow for field flexibility.



Explore sponsorship opportunities for fundraising and informing visitors about Worthington

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Costs shown do not reflect site preparation costs, grading, wetland mitigation, utility relocation, external utility upgrades, complications due to soil conditions, or variations due to timing, other projects going on at the time, fluctuations in land, fuel and/or material costs and a number of other variables.

		Capital Cost	Annual Operations & Maintenance
Phase 1			
40 Acres	\$15-25,000 / Acre	\$600-1,000,000 ¹	
4 irrigated multi-use fields	4 x \$100-150,000	\$400-600,000 ²	\$26,000 ¹⁰
300 Parking spaces	300 x \$1,500	\$450,000	
2000 LF of Roadway	2000LF x \$75	\$150,000	
12,000 SF Concrete/Pavers	\$6 x 12,000	\$72,000	
Windbreak Trees	100 x \$200	\$20,000	
Playground		\$75,000	
Building		\$800,000-1.3M ³	\$6000-\$9,000 ¹¹
Maintenance Equipment		\$35,000 ⁴	
SUBTOTAL		\$2.6M-3.7M	
Phase 2			
3 Softball Fields	3 x \$150,000	\$450,000 ⁵	\$16,500 ¹²
Softball Field Lights	3 x \$75,000	\$225,000	
1 Baseball Field		\$300,000 ⁶	\$8,000 ¹³
100 Parking spaces	100 x \$1,500	\$150,000	
20,000 SF Concrete/Pavers	\$6 x 20,000	\$120,000	
SUBTOTAL		\$1.25M	
Phase 3			
Turf Field -or-		\$600,000-\$1M ⁷	\$2,500 ¹⁴
Irrigated multi-use field		\$100-150,000 ⁸	\$4,500 ¹⁵
Track		\$300-600,000 ⁹	
Lights		\$120,000	Dep. on use
Bleachers		Dep on size/level of finish	
Press Box		Dep on size/level of finish	
SUBTOTAL		\$520,000-1.7M*	

* plus bleachers and press box - could add \$1-3 million dep. on size and finish

The second phase will be to build 3 softball fields. At the same time the City should work with baseball organizations to build another baseball field. This would be especially appropriate if the location of the complex is adjacent to the Minnesota West and Worthington Middle School campuses (which both include baseball fields) for tournament purposes.

1. May vary greatly dependent on willing seller and market conditions
2. Sand base field with irrigation
3. Assumes 3,200-5,000 SF building at \$250/SF
4. Pull behind aerator, overseeder, fertilizer, topdresser, mower
4. Sand base field with irrigation
5. Sand base field with irrigation
6. Assumes synthetic grass-like turf such as but not limited to FieldTurf/SprintTurf
7. Sand base field with irrigation
8. Track and Field events
9. Assumes \$2k for irrigation, \$4.5k for mowing and maintenance per field
10. Assumes 2-3x maintenance level for small restrooms
11. Assumes \$2k for irrigation, \$3.5k for mowing and maintenance per field
12. Assumes \$3k for irrigation, \$5k for mowing and maintenance per field
13. Raking, brushing, fill topping, chemical treatment
14. Assumes \$2k for irrigation, \$4.5k for mowing and maintenance per field

As another stage for the complex, in coordination with ISD 518 and Minnesota West, there may be an opportunity to develop a stadium facility. The facility should include track and field facilities as well as a full sized soccer field and football field. At this time, the Athletic Facility Plan Team may consider investing in a synthetic turf field. Artificial turf will allow for longer seasonal play, higher use and a more consistent playing surface. At the same time, there is a shorter lifespan, and much higher installation and disposal costs.

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Park Dedication

Currently Worthington does not have a park dedication policy associated with development. Many cities use these fees to fund park projects or obtain land for parks. The funds must be spent in a way that provides benefit for or mitigates additional demand caused by new development. Because an athletic complex serves the entire community, development throughout the community can help fund the athletic park. These funds are only available for acquisition and capital improvements and cannot be put towards maintenance or operations.

General Fund

A portion of money from the general fund may be dedicated to the construction of the athletic facility. The athletic facility has city-wide benefits for residents and businesses and contributions from the general fund are logical.

Recreational Facility Bonds

These bonds allow cities to acquire, lease, equip, or maintain land, buildings, and other rec. facilities, including athletic facilities and related parking facilities. (MN Statutes, section 471.191)

Voter Approved Bonds

General obligation bonds for capital improvements are another tool that the City may use to finance a new facility.

Special Assessments

The City may use special assessments to pay for the athletic facility. These costs are assessed to property owners to recapture the benefit measured in the increase in property value. The assessments can finance almost any park improvements. As a community asset, the assessment could be spread out throughout the community. (Minnesota Statutes, Chapter 429)

School Bonding

Independent School District 518 or Minnesota West Community and Technical College may include an athletic complex as a part of bonding associated with school improvements.

Permanent Improvement Revolving Fund

The City of Worthington's City Council may create and maintain a permanent improvement revolving fund for financing local improvements, and may use general obligation bonds to create and maintain the fund.

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Organization Contributions

Organizations that will use the facility should also be a part of funding a new facility. Throughout the planning process, these groups have expressed interest and support for an athletics facility and will likely need to be a part of the funding to make it a reality. By including organization based contributions, there will also be a sense of ownership for the fields, leading to a higher level of care.

Sponsorships

Sponsorships are another way to raise funds for an athletic facility outside of public financing. Examples could include naming rights for the stadium or complex or advertising space within the stadium or complex. Nearby businesses should be solicited for sponsorships, especially health care groups and those that will benefit from advertising to tournament visitors such as restaurants, hotels, gas stations, and attractions.

Partnerships

The Athletic Facility Plan Team has already taken good first steps by creating a partnership of public entities with the City, ISD 518, Minnesota West Community and Technical College, and the Convention and Visitors Bureau. The group may want to explore expanded partnerships with the YMCA, for which there is already precedent from the pool project.

Corporate Donations

Many times, corporations have funds set aside for community improvement projects or are willing to contribute to improve a community in order to recruit and retain a workforce in a location.

Fund Raisers

Fund raising options are another possibility for resources. Both Worthington High School and Minnesota West have extensive alumni networks that could be tapped into for a capital campaign.

Donated Services

To the extent the Worthington Athletics Commission can, it should consider donated services in the building of the facility. This may include donations of labor or materials. The Worthington Athletics Commission should consider the businesses in town that may be able to contribute in this way. There are challenges with coordination and getting the level of work to meet expectations, but opportunities for savings may exist.

Re-use, Repurposing, & Recycling

As the City, ISD 518, or MNWest move forward with infrastructure projects, they should consider the re-use of materials that could help save costs in the construction of a facility. This could include but is not limited to fill, sand, paving materials, lights, bleachers, fencing, and water and restroom fixtures.

Vendor Financing

Some vendors of bigger ticket items such as lighting or artificial turf offer financing, including leasing programs. These terms should be considered against other options.

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To provide comment on this draft plan, please visit:

<https://www.surveymonkey.com/s/WorthingtonAthleticsComments>

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